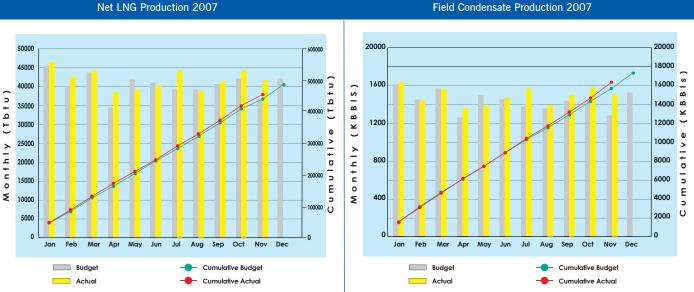




# Faisal Al-Suwaidi : A Decade of Visionary Leadership

#### Scorecard 2007

Net LNG Production 2007



#### **Qatargas SEQ Monthly Safety Statistics**

Event Description	Qatargas		Contractors
Date of last LTA	1-Jul-02		26-Apr-03
Days worked since last Lost Time Accident	1,978		1,679
Personnel hours worked since last Lost Time Injury	12,145,960		8,287,105
Hours worked since last Lost Time Injury (04-26-03)	18,656,836		

Event Description	Qatargas QG 2007 Business			Contractors		
	Current Month	Year to Date	Plan Targets		Current Month	Year to Date
Number of Lost Time Accidents (LTA)	0	0	0	0	0	0
Number of Medical Treatment Cases (MTC)	0	3	0	0	2	10
Number of Occupational Illnesses (OI)	0	3	0	0	0	4
Number of First Aid Cases (FAC)	1	6	0	0	2	11
Number of Off the Job Injuries (OJI)	0	1	0	N/A	N/A	
Number of Major Fires	0	0	0	N/A		
Number of Minor Fires	0	5	0	N/A		
Number of Vehicle Incidents	1	6	0	0	0	6
Number of Env. Releases	0	1	0	N/A	_	
Number of Env. Spills	0	3	0	N/A		
Number of Moderate to High Risk Potential Incidents	5	57	100 N/A N/A		A	
Number of Incident Notification	24	266	> 275		- 	
Number of STOP cards	77	2284	> 4000			
Days Lost due to LTA	0	0	C		0	0
Hours Worked this Month	221,760				69,600	
Hours Worked this Year	1,954,880				697,856	
Hours Worked combined (QG/Contractor)			2,652,736			
	Year to Date		Industry Benchmark		Year to Date	
LTA Frequency Rate	0.00		0.20		0.00	
LTA Severity Rate	0.00		2.40		0.00	
Total Recordable Incident Rate	0.31		N/A		2.87	

Our aim is to create an "Incident and Injury Free" site at Qatargas. However, for statistical purposes, targets for motor vehicle incidents and medical treatments are based on Year 2002 actual figures.

Except for Near Miss Reports, we encourage reporting of all near misses so that the hazardous conditions can be eradicated as soon as possible, through corrective actions.

Total near miss cases also include those derived from different categories of incidents/accidents reported such as medical treatment, first aid, minor/major fire, vehicle incidents, spill/release etc.

These derived near misses were also included in the "Total Near-Miss reports" due to their potential to escalate into more serious incidents.

Please note the attached graphs giving an annualized overview of KPI statistics.

Note: Man-hours based on projected headcount of September and November.

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# Faisal Al-Suwaidi : A Decade of Visionary Leadership



In December 1997 Mr. Faisal M. Al-Suwaidi joined Qatargas as Chief Executive Officer. On the occasion of this anniversary, Pioneer had the opportunity to interview the company's Chief Executive Officer and talk to him about the past ten years and his aspirations for the coming 10 years.

#### \*\*I think the most impressive thing is the adoption of the safety culture in the company"

#### It is ten years since you have been at the helm of Qatargas. What are the highlights of the past ten years for you as the CEO of Qatargas?

I think the most impressive thing is the adoption of the safety culture in the company. Unfortunately, it took the serious injury of an employee to really change the way we think about safety. When we put the focus on this, the whole organization reacted and really got behind it. In my professional life I cannot think of anything else that stands out as much.

Normally when you put the spotlight on things you see improvement and

attention, but nothing to that level. The whole company just reacted and worked to put in place the safety culture.

The next thing is the expansion projects. We will have grown from 6 million tonnes per annum (mtpa) to 42 mtpa over a very short period of time. But I believe we have done this expansion the right way. When we started out we knew how much capacity we have, we debottlenecked the trains we had, then we went out and contracted for the expansion.

Also when I think of our direction statement, it has really stood the test of time. As you know we have reviewed this once a year for the last nine years since it was implemented and it has undergone minimal changes in this time. I think we should be grateful to the 100 plus people who locked themselves in a hotel to come up with this original direction statement. Everything that has happened at Qatargas is based on this document and it makes it very special to me.

The other highlight is the achievements made against our (five year) business plan. This coming year will see the start of our third five-year plan. I am impressed by how much we have achieved against these plans. I will discuss the existing one with the board next week and we have achieved not less than 80% of what we said we would in this cycle.



#### "We had to give people enough 'ears' so they could come forward ..."

A lot has happened over the past decade. Can you think of any major set backs during this period? What are the main challenges that you had to overcome in order to take Qatargas to where it is today?

I think one of the first things I noticed when I came to Qatargas was it was three companies. It was one of things I knew needed to change. After some analysis it was clear that it was because different parts were led by different companies – offshore by Total, onshore by ExxonMobil and the shipping by all the shareholders.

There was not enough coordination between the three parts, everyone knew they had to meet a certain date and luckily everyone delivered by that date but each part had developed its own culture. The first thing we had to do was to make sure to bring everyone together to act and behave as one company. The introduction of the direction statement and the team building program helped this; it was a major challenge at the time.

Coupled with this was the attrition rate. I was shocked when I joined Qatargas to learn that the attrition rate was 33%. There was the likelihood that you would meet someone and not see them again. I thought to myself this cannot go on, we need to build an organization that can meet its long term commitments, people must come and stay. We had a choice to bring consultants to see what the problem was but I knew we did not have that time available. The best thing to do was to go to the people.

I spent one to two nights a week in Al Khor Housing Community, went to the club and talked to people, to learn what problems they had. A lot of people volunteered to talk to me and it really helped me a great deal. That made me realise that we had to give our people enough "ears" so they could come forward with their problems which would allow us to find solutions.

That's when we created the town hall meetings, that's one of the best things

we have done at Qatargas. It gives people the chance to talk and we listen, and take the issues with us and work on them. This facilitated a faster solution to the problem. In less than two years we managed to bring down the attrition rate to almost zero.

With respect to the sessions with employees, the forced ranking was a key issue raised. We had to ask ourselves whether it was worth continuing with it or accept that it didn't work at Qatargas. We had to change a lot of things but generally speaking these changes were for the better.



#### **INTERVIEW**

We are coming to the close of 2007 which has no doubt been a very eventful year for Qatargas. What were the highlights of 2007 in your opinion?

I guess the best way to answer this is that we have met or exceeded all

of our targets in terms of production, profitability and most importantly safety. On the project side despite all the challenges we face and our contractors face with respect to the shortage of skilled labour, materials and resources, generally speaking I am pleased with what we have achieved. Especially as we are on budget with the projects and likely to finish the projects on budget.

A lot of challenges remain but I think if I compare our progress and approach to the big trains to other projects around the world then we might have been in much worse shape.

#### "For me 2008 is the year"

What are Qatargas' major plans for 2008? Could you elaborate on the expansion projects and the expected highlights for 2008 in this regard?

We should always remember safety. I hope people will make safety come first at all times and remember our commitments. People should stop unsafe work and not carry out orders that are unsafe or cut corners.

2008 will be the start of the startup years. So we will finish with construction of one train and start commissioning and start-up and then the other trains will follow in the years after this. There will be tremendous pressure to deliver these projects. People are busy and unfortunately people are going to be even busier and I hope people will be committed to the company and what we are trying to achieve. For me 2008 is the year.

#### "We are all taking part in making history for this country, this region and this company"

What would you say to people who are going to be even busier than they were this year?

Without good people and people's commitment it is not possible to achieve what we have so far or what we need to achieve in the future. It takes the hard work of many people.

Everything will depend on people and I am very confident that the employees of Qatargas will continue to support the projects and expansions. When we think of LNG projects we need to remember that these LNG projects are different to other types of projects. What people are working on is setting the stage for the next 50 or 60 or 70 years. It is not like it is 10 or 20 years then this thing will finish.

We are all taking part in making history for this country, this region and

this company. I personally feel very lucky and honored to be around in Qatar and in Qatargas at this time. It is extremely professionally rewarding to be associated with this development. People will talk about this period and what we are achieving for years, tens of years. I hope everyone feels the same and would like to be associated with what we are achieving.

#### \*\*If people want to read my mind and know what I am thinking then they only have to read the direction statement"

#### What is your vision for Qatargas for the next ten years?

First we need to finish what we have started with Trains 4, 5, 6 and 7 and the Laffan Refinery and get these projects up and running.

We need to welcome and integrate our new employees and have them adapt to our culture, particularly our safety culture. It is very important that the older employees help the new employees to settle into their roles and be productive, and see things from Qatargas perspective. They should share some of the history with them about how the company developed to help them understand. The sooner we get them onboard the better it is for everyone and what we are trying to achieve.

In January we will put 100 plus people in a room again to have a closer look at our direction statement. This will be shared with people and hopefully we will capture new ideas to include in the direction statement that will see the company through for the next ten years. This will be an extremely important document. I would like everyone to read and appreciate it. People should know if they want to read my mind and know what I am thinking then they only have to read the direction statement. I feel very strongly about the direction statement and our vision because as we grow bigger and bigger there will be more empowerment and delegation so it is important that everyone familiarize themselves with this new statement because then their actions will begin to make sense to them.

If you cannot relate what you do to the direction statement and our vision then you ought to talk to your supervisor. Based on what we have we hope to be able to create a strong new vision and direction statement, one for the next period to take us forward.



#### \*\*... we will always have "big ears" to listen to what people have to say. We want good dialogue to stay a part of our company ..."

Qatargas has been a pioneer in many aspects and has an envious record of achievements. What in your opinion makes Qatargas unique?

Qatargas is unique because we think long term. We were never after short term gains. In almost everything we have done for the good of the company, for the good of the people we have thought long term.

We did not have one to two year vision. One of the first things when I talked to my board when I first arrived was that we will think of five years as being short term and we want to be judged this way. In a business like ours, one year is just too short so we developed our five and ten year business plans. This has helped us to achieve quite a lot. The corner stone is the long term business outlook.

I think the other thing is that we brought attrition to almost zero. People who have come to work for Qatargas have learnt our culture, adapted to our requirements, contributed to our development. People are the backbone of everything that we do.

We appreciate people's contributions; we will always have "big ears" to listen to what people have to say. We want good dialogue to stay a part of our company, and I am really thankful to the people that they have always contributed, especially in town hall meetings.

It is good that they have always spoken their minds when I meet them either in the town halls, in Al Khor Housing Community or during the tours of the plant. I encourage people to use the "Ask the CEO" on the intranet site. We will continue to look after the people whose skills and expertise make Qatargas what it is.

# <sup>44</sup>It will be a challenging three or four years ahead, we need to be ready and gear up for this<sup>77</sup>

#### What would you say to individual employees as they look to 2008 and the contribution they can make?

The first priority is to think and act safely. Secondly, this is a long term business and I ask people – are they with us for the long-term? If yes, you will profit and the company will profit. We won't do anything for publicity or window dressing. If we say we are interested in people, we are interested in people. We will do things that demonstrate this, it will be based on studies and assessment of what is good for the company and good for the people who work for the company.

Please, please read the direction statement, make sure you understand it and make sure you understand how you contribute to that. If there are any doubts in your mind then speak to your supervisor and ask them to help highlight this for you. If they don't know go to their supervisor!

I want people to continue to talk to us. There is no "Mr Superman" anymore. No one can run a company by themselves, companies are extremely complicated, and you need everyone's contribution and expertise to make enterprises successful. So when I meet with you at town halls, at the Gala dinner and at any social event, share your views. I have extremely "big ears" and I like to listen to people.

As long as things are put forward for the good of the company, for the good of the people, no-one can make me upset. Just speak your mind and put your ideas to us and we will listen to you. Hopefully over the years we have demonstrated that we have done this. It will be a challenging three or four years ahead, we need to be ready and gear up for this.

#### 44 guess one thing I like to see in a manager is the ability to listen."

What are the special ingredients for a good manager and what advice do you have for the managers at all levels of Qatargas?

For different managers you get different answers. For me what has worked is that I like to trust people. Select the best people possible; make sure the selection is good. "Good people" doesn't necessarily mean that they are like Einstein, what they need is enough education and experience, willingness to work together. Look for team players.

Secondly people need clarity, hiring good people and providing resources is not enough. You need to provide clear direction.

Then you as a manager need commitment. You cannot go around saying you are committed, you have to demonstrate this. If you expect people to work hard, you need to start with yourself; you need to show people that you are as committed as you expect those that work for you to be. I guess one thing I like to see in a manager is the ability to listen. You should not assume that because you are at the helm that you know everything. You may be surprised how little you know. You need to give the good people you hire the opportunity to be listened to.

This is what happened in Qatargas at the town hall meetings. This is one of things that have helped us succeed because we have identified problems and addressed them.



#### **INTERVIEW**

#### Being the Chief Executive Officer of Qatargas must take up a huge portion of your time. How do you balance between work and family?

Someone interviewed me recently and I told them my wife and I are convinced

that we have seven children, six in the house and the seventh being Qatargas. I am lucky to have her and my family. Fortunately for me, my wife is extremely supportive; she really appreciates what it takes to run a company of Qatargas' size with the demands of the job as well as my other commitments. She does 90% of the job at home and is wonderfully understanding. I try to spend one full day a week at home and as well we take a big summer holiday every year, I aim for quality time with my family.

# "Only the people who apply themselves, act as team players and work hard will get promoted"

Qatargas has a well structured recruitment and development plan for young Qatari nationals. What would be your advice to them?

It is important to understand that the workplace is not home. Bosses and peers are not fathers and mothers. At the company we have big expectations – you want to get paid and we want something in exchange for that. It is important that you realize this and come to grips with your expectations. Qatargas will do a lot, more than any other organization in the country. To have a successful career at Qatargas you really need to apply yourself, and apply yourself diligently.

You need to be committed, you cannot sit on the sidelines and expect too much. If you want to be recognized you need to contribute to the workplace. If you don't know anything, that's not a big deal. We will put you through training and development, get you the knowledge that you need but we need you to apply this knowledge.

You should not depend on the fact that you are Qatari to guarantee employment and get promoted. Only the people who apply themselves, act as team players and work hard will get promoted. It is not like before, businesses are extremely complicated and you need to apply yourselves.



### **Broog loads 100th cargo**

• n the 3rd of November 2007, the Qatargas Shipping Department celebrated the 100th loading of the LNG vessel Broog at Ras Laffan Port. The Broog is the fifth vessel of the current Q-Fleet to load its 100th cargo.

This significant event was marked by the presentation of a model of a traditional Qatari musical instrument "Rababa" to the Master of the vessel by Abdullah Al Sulaiti, Shipping Manager who congratulated the Master and the Owners, NYK, on this great achievement, on behalf of Qatargas.



The ceremony was also attended by Archie Smiley, Head of Technical Shipping, Anand Raghuram, Marine Superintendent and Doured Ali, Shipping Administration Officer.

### **Visitors from Chugoku Electric**

Mr. T. Karita, Managing Director and Mr. N. Sugihira, Assistant Manager of Chugoku Electric Power Company Incorporated, Japan, visited Qatargas on Sunday 11th, November.

They were received by Qatargas officials led by Mr. Jacques Azibert, Chief Operating Officer, Operations.



### New vessels in Qatargas fleet delivered



Q-Flex delivery: Al Ruwais and Al Safliya

On October 31st two vessels in Qatargas fleet were delivered to the owners consortium by Daewoo Shipbuilding & Marine Engineering Ltd. (DSME) ship building yard in Geoje Island.

The Al Ruwais and Al Safliya were signed over to the vessel owners at an official ceremony held at the DSME yard.

It is expected that the first Q-Flex cargo will be delivered to Japan before the end of 2007 and Qatargas continues to evaluate all options available to maximize vessel utilization in advance of Qatargas Train 4 start-up.

A further two vessels were delivered from other Korean yards during November.

Mr. Andy Richardson, Shipping Project

Manager for Qatargas Operating Company Ltd said; "We have not only delivered the highest quality ship possible but we have also through hard work and personal commitment at all levels achieved these ship deliveries without any Lost Time Incidents.

That is about as good as it gets."

The Q-Flex and the even larger Q-Max are a new generation of LNG mega-ship with about 40% lower energy requirements and carbon emissions than conventional vessels due to the economies of scale created by their size the efficiency of the engines.

Qatargas has chartered the ships from the vessel owners, being companies owned by a consortium of Nakilat, Pronav and German investment companies.



Q-Flex delivery ceremony

### First Q-Max vessel launched in Korea

During the second week of November, the first in the series of Q-Max vessels being built by Qatar Gas Transport Company (Nakilat) for charter to Qatargas, was safely floated out of the dry-dock to continue further construction work at Samsung Heavy Industries Yard in Okpo, South Korea.

The vessel will be the largest liquefied natural gas (LNG) carrier in the world when completed, with a cargo capacity of up to 266,000 cubic metres.

Mr Martin Rowland, Fleet Management Director of Nakilat commented: "It is tremendously exciting for everyone involved in the construction process to see the world's largest LNG carrier be safely floated out of her dry-dock. It is a testament to the commitment shown by everyone involved that the vessel remains on schedule to be delivered on time".

Mr Andy Richardson, Shipping Construction Project Manager for Qatargas also said: "We are very pleased with the construction progress to date. The site team and the shipyard, as well as being very focused on the job at hand, are working hard together to deliver this ship as safely as possible."

The Q-Flex and the even larger Q-Max are a new generation of LNG mega-ship with about 40% lower energy requirements and carbon emissions than conventional vessels due to the economies of scale created by their size and the efficiency of the engines.



Haloul waiting to sail free of the dock



Haloul leaves the dock

# Qatargas loads first Q-Flex vessel at Ras Laffan City

On 3rd December Qatargas celebrated the arrival and loading of the first Q-Flex vessel – Al Gattara - to Ras Laffan Port at a special ceremony held at the Port to commemorate the occasion.



On this historic occasion senior management from Qatargas, Qatar Petroleum, Qatar Gas Transport Company (Nakilat), OSG International Inc., the company's shareholders and members of industry gathered to celebrate with a presentation followed by a tour of the vessel.

The vessel set sail immediately for Japan to deliver the first Q-Flex cargo to Tohoku Electric Power Co.'s Higashi Niigata terminal in northern Japan. The unloading is expected to occur later this month.

Speaking about the occasion Mr. Faisal M. Al Suwaidi, Qatargas Chief Executive Officer said; "Today the pioneering vision of Qatargas has become a reality. I stand here with the vessel in my sight and am reminded of all the challenges that were before us when we set out to build these larger, more economic ships. I am proud of our team's ability to overcome these challenges and deliver our vision. The Q-Flex and her sister the Q-Max will help Qatargas deliver safe and reliable energy to customers around the world."

Mr. Muhammad Ghannam, Managing Director of Qatar Gas Transport Company said; "Nakilat is very please to see the Al Gattara here at Ras Laffan Port today. She symbolizes the start of our operations to safely and reliably deliver Qatar's energy to the world."

The Q-Flex and the even larger Q-Max are a new generation of LNG mega-ship with about 40% lower energy requirements and carbon emissions than conventional vessels due to the economies of scale created by their size the efficiency of the engines.

The Al Gattara is owned by Qatar Gas Transport Company (Nakilat) and OSG International Inc. and is chartered by Qatargas on a long-term agreement.



### SHIPPING





# The first Qatargas 2 wellhead platform loaded

The Qatargas 2 offshore project has achieved several major milestones that will transition the project's focus from the onshore fabrication work in Abu Dhabi towards the offshore installation, hook-up and mechanical completion activities. These include the successful load out of the WH5 topside, achieving five million man hours without a Lost Time Injury (LTI), completion of pipe-coating activities and installation of the 34" pipeline connecting wellhead 4 topside with onshore facilities and the 16" pipeline segments between wellhead 5 topside and PL4 and PL6 (the 38" pipeline connecting wellhead 6 topside to shore) respectively.

#### WH5 Load out

On 16th October, the first of three wellhead platforms being constructed under a contract with National Petroleum Construction Company (NPCC), began the process of mobilizing. The completed WH5 topsides were made ready for departure from NPCC's Mussafah fabrication yard in United Arab Emirates by being loaded onto a barge for delivery to the project site located offshore of Qatar.

The successful load out of the WH5 topsides, which weighed approximately 2,000 tonnes, took place on 17th of October when the topside was transferred using self-propelled modular transporters to a barge in Mussafah.

The load out kick off meeting was held in the morning, followed by careful and coordinated load out activities, which were completed by early afternoon. Once in position on the barge, the sea fastening was installed. The WH5 topside is scheduled to begin tow to the offshore site in Qatar in December 2007. The second platform (WH4 topside), which is also being fabricated in the same yard is 96% completed and will be loaded on a barge in mid-December. The third and final platform (WH6 topside), the heaviest of the three weighing around 2,200 tonnes, is scheduled to be loaded onto a barge in spring 2008.

#### Safety

Safety has been the primary focus of the Qatargas 2 offshore project since the beginning. The relentless pursuit of the goal that "Nobody Gets Hurt" has resulted in the project recently achieving a safety milestone of over five million man-hours without an LTI. Both Qatargas 2 Project Management Team (PMT) and NPCC Management recognize that this major achievement was only possible with each and every employee and subcontractor playing an important part and safely completing their daily activities.



WH5 being loaded out



Zero LTI Celebration – 5 Million Manhours (Jim Volker handing a prize)

#### The relentless pursuit of the goal that "Nobody Gets Hurt" has resulted in the project recently achieving a safety milestone of over 5 million man-hours without an LTI

"This outstanding safety milestone is the result of a collaborative effort by everyone to ensure that every day we achieve our goal – 'Nobody Gets Hurt'; said Jim Volker, Qatargas 2 Offshore Project Manager. "The Qatargas 2 Management would like to take this opportunity to thank the entire workforce for their constant dedication in bringing the project to its current level of completion in an exceptionally safe manner."

#### **Pipe coating**

One of the earlier milestones that occurred in mid-September 2007 was completion of the pipe coating activities. The Qatargas 2 Offshore Project consists of two large sub-sea export pipelines, 34" and 38", and two 16" segments that interconnect the two. The total length of line-pipe that was concrete coated was 168,700 meters (13,829 joints), while the Fusion Bonded Epoxy (FBE) coating was applied to 157,600 meters (12,921 joints). The steel weight of the 34" and 38" line-pipe was just under 95,000 tonnes – equivalent to over 41,000 Toyota Landcruisers!

Considering the highly repetitive nature of the coating activity, including multiple handling of each joint of line-pipe, PMT was successful in implementing changes to the pipe coating activities that minimized the risk of safety incidents. The Qatargas 2 work in the yard was executed safely, and NPCC pipe coating plant continued to implement these safe practices on other projects.

# Completion of offshore 34" and 16" pipe lay

On late September, the pipe laying barge DLB-750 completed laying the

34" pipeline. Even though the pipe laying campaign was extended due to weather delays during the month of July, over 90,000 meters of 34" pipe was successfully installed. It is particularly noteworthy that 'snake-lay' portion of the pipeline, designed to reduce lateral buckling, was completed using very tight design requirements. In addition, on late October the barge PLB-648 completed an additional 1000 meters of 16" pipelines.

Work continues with the same focus on other portions of the QG2 project. The onshore portion of the 34" and 38" pipelines is 99% complete, with only fill, gauge, hydrotest work remaining and completion of the final tie-in welds. Also, continuous planning for handover of facilities to the Qatargas Expansion Start-Up (ESU) team to ensure a smooth transition and successful start-up are among the key focus areas for the project.



Zero LTI Celebration – 5 Million Manhours (NPCC Workforce in Mussafah Yard)



Laydown of the 34 inch pipeline in progress

## Successful completion of PMP phase 1

In early November Qatargas successfully started up a new well known as NFB-24. This is the second well to be drilled this year following the successful start-up of NFB-25 in August 2007.

The startup of NFB-24 marks the completion of Plateau Maintenance Project (PMP) Phase-1 drilling. The PMP is part of the ongoing efforts by Qatargas to ensure steady and stable production from the North Field Bravo block which supplies up to 1.6 billion cubic feet of gas/day to the onshore processing facilities at Ras Laffan.

Sheikh Ahmed bin Jassim Al Thani, Chief Operating Officer – Engineering & Ventures said; "The drilling was complicated, as it had to be done on a live producing platform under simultaneous operations (SIMOPS) conditions. Thanks to the professional conduct and the safe practices established by Qatargas, all went exceptionally well with work being completed safely and well below cost and schedule targets set by the company."

RasGas carried out the drilling on behalf of Qatargas using the drilling rig Ensco 54. Qcon are the main PMP contractors.

In order to accommodate these two wells with their increased capacity, major modification had to be made to the existing offshore facilities.

Qatargas started gas and condensate production from 15 wells in the North Field Bravo reservoir block in June 1996 with a daily average production of 960 million standard cubic feet per day (MMscfd). The commissioning of wellhead 3 and the second platform (PR) in 1999 enabled production from 5 additional wells. By 2005 the daily production had reached 1.55 billion cubic feet per day (bcfd).



The liquefaction capacity of the three Qatargas 1 onshore LNG trains increased from the original six million tonnes per annum (mtpa) to over nine mtpa following the completion of the debottlenecking (DBN) project in mid 2005. The target is to reach a daily average of 1.6 bcf with a peak production of1.68 bcf by 2007 to utilize the increased liquefaction capacity of the onshore trains. The reservoir study conducted by Qatargas Reservoir & Production department indicated the need for additional wells to be drilled in order to utilize the de-bottlenecked capacity of LNG plant.

The objective of the PMP is to exploit the de-bottlenecked capacity of the onshore LNG trains by increasing the production of feed gas from NFB block and construction of additional Sulfur handling capacity while maintaining the production plateau duration of 25 years.

Phase-I of the PMP development was planned to drill two new wells, construct flow lines for these wells and de-bottleneck the offshore Production platform (PR) facilities to handle 630 million standard cubic feet per day (MMscfd) equivalent of gas.

The first well, NFB-25 was completed and first PMP gas delivered to LNG Plant on 17th August 2007, almost 31 days earlier than planned. The second well, NFB-24 has also been completed 42 days ahead of schedule by optimizing and leveraging the experience on the first well (NFB-25). Final PMP-modifications on PR and construction of NFB-24 flow line were completed on 8th November, 2007. Subsequently Well NFB-24 started up on 9th November, 2007 marking the successful completion of PMP Phase-I.

The PMP-Subsurface/drilling project started from subsurface study phase and involved obtaining approvals from Qatargas shareholders, mobilizing a rig to wellhead platform 3 (WHP3), managing interfaces, coordinating/aligning shutdowns and constructing two new wells safely has been a challenging experience for Qatargas.

A great deal of effort was put into mitigating obvious problems and expected bottlenecks while drilling through this kind of reservoir. H2S concentration levels and encouraging well potential as measured during flow back indicated that a high level of accuracy was achieved in selecting the two well locations in the targeted area of the reservoir.

Hani Hussain, Reservoir & Production Manager said "This doesn't mean that we didn't face obstacles and problems. We had several moments of anxiety as well as cheers. Extensive brainstorming on the expected problems and preparing fall back options helped us to deal with situations that arose during mud losses in higher perm zones, bottom hole sampling etc, all of which translated into a very safe and a very successful campaign."

"Having visited the drilling rig twice during the successful campaign, I'm extremely pleased with the strong safety culture demonstrated and the high team spirit between the Offshore Operations, Reservoir & Production, Engineering and RasGas drilling" said Mr. Jacques Azibert, Chief Operating Officer – Operations.

Commenting on the achievement, Sheikh Ahmed bin Jassim Al-Thani, Chief Operating Officer Engineering & Ventures said; "We appreciate the amount of dedication put into the project to make this a success story for Qatargas. This kind of project in an operating company requires core technical competencies in subsurface/ drilling domain and complex interface/ coordination capability among Sub-surface/drilling, Engineering, Offshore Operations, Commercial & Shipping and Qatargas shareholders for flawless execution. This all has been visible from the day one on the project planning and execution of drilling & completion as well as construction of flow lines to first gas delivery. We all have received appreciative and encouraging feedback during the execution from our shareholders and drilling partners."

PMP-Subsurface/Drilling highlights:

- Drilling & Completion of two wells achieved safely and ahead of schedule.
- First re-development study done, project planned and executed in Qatar North Field by an operating company. All previous Drilling & Completions were done for development projects.
- First Simultaneous Operations (SIMOPS) conducted successfully with three operations (Production, Drilling and Construction) concurrently in Qatargas.



### Engineering and ventures group enhances corporate image

One of Qatargas' corporate objectives for 2007 is to enhance the company's reputation. The Engineering and Ventures group (E&V) set a target to present three papers at selected conferences throughout the year to support this objective. This year, E&V has surpassed this target by presenting six papers on a range to topics at leading industry conferences worldwide.



Muh Ilyasak, Process Manager of the PMP/AGX project presenting the paper at the SOGAT Conference in April 2007 in Abu Dhabi. UEA.

The first of these presentations was made by Muh Ilyasak, Process Manager of the Plateau Maintenance Project (PMP). His paper, entitled "The provision of a new common upstream gas treating unit to allow Qatargas to maintain the LNG production plateau" was presented at the Sour Oil and Gas Advanced Technology (SOGAT) conference in April 2007 in Abu Dhabi. The presentation summarized the process in which Qatargas initiated a study to determine the impact of increasing H2S content in the gas feed from the original design of 0.8% mol to 2.07 % mol on the existing facilities. As a result of this study, Qatargas decided to initiate a project for installing a common Pre-Treatment Acid Gas Removal Unit (PAGRU) and related Sulphur Recovery

Unit (SRU) upstream of the three existing trains. This will result in maintaining the same feed gas quality as the existing gas feeding LNG Trains, as well as maintaining current LNG production levels.

In May, Antony Cropper, Head of Inspection presented a paper entitled "Risk based Inspection at Qatargas - Past, Present and Future" at the Asset Integrity Management in Global Oil and Gas conference held in Abu Dhabi. The presentation outlined the existing asset integrity management programs in place since the start of Qatargas 1 facilities and the efforts underway to assimilate the new facilities under construction into an enhanced risk based inspection program keeping with advanced technology. The plans to fully integrate the RBI program with Qatargas' existing enterprise software were also discussed.

Also in May, Bouchebri El-Hadi, Senior Process Engineer in the Process and Facilities Division and Benmoulay Abdelkader, Head of Process in Plant Operations Department jointly presented a paper and poster session at the LNG-15 Conference in Spain. The objective was to share Qatargas' experience with Advanced Process Control Technology which was implemented in the onshore facilities with the objective of maximizing LNG production and reducing steam consumption. The paper presented details of APC configuration, covering not only the liquefaction facilities but also gas treating, sulphur recovery, and fractionation units.

#### **EVENTS**

J.V.D. Murty, Senior QA/QC Engineer of Inspection Division presented a technical paper at 9th International Conference on **Engineering Structural Integrity** Assessment held from October 15-19, 2007 in Beijing, China. The paper titled "Role of welding in an operating LNG manufacturing entity" discussed the important role welding plays in a running LNG facility and how it is different from routine fabrication and erection welding. It also presented various case studies of problems faced, categorizing them through damage mechanisms, where solutions have been found by developing & adopting appropriate welding technology at Qatargas.

The Shell Gas Users Network Conference 2007 was held in Karratha, Australia in November 2007, where Pawandeep Singh, Advanced Process Control (APC) Engineer presented a paper on "Use of APC for reduction in Emissions", describing the recently completed project on the Sulfur Recovery Unit and Acid Gas Enrichment Unit, which was well received . Shell Gas LNG Process User Network (GLPUN) workshop is a unique event which brings together professionals from various Shell-advised operating sites around the world including Malaysia, Brunei, Netherlands, Singapore, Russia and Qatar. This year's event was hosted by Woodside at the North West Shelf LNG plant in Karratha, Western Australia. The GLPUN workshop is designed to promote ties between peers in the LNG and gas processing communities. The objective was to provide an environment that promotes active exchange of operational experience, knowledge and best practice and encourage knowledge sharing between individuals long after the workshop ends. The focus of this particular workshop was on improving site efficiency, site-wide and unit specific optimization and integration of expansion projects. The successfully implemented APC project resulted in payback of less than 1.5 years, reduction in steam by 7.5%, stabilization of the unit operations and consequently reduction in emissions from the units. This project yet again demonstrates Qatargas' leadership role in conceiving and implementing pioneering techniques for environmental protection in Qatar.

Finally, Ramesh Patel - Senior Inspection Engineer presented a paper at the 4th Middle East Non-Destructive Testing Conference held in Bahrain in December 2007 on the use of new technology to inspect the slug catcher for detecting possible corrosion defects. The paper entitled "Slug catcher inspection using



large structure inspection automated corrosion mapping system in the LNG industry" gave an overview of Large Structure Inspection (LSI) and its application. LSI is a fully automated, programmable, configurable ultrasonic inspection system that rapidly provides a scan image of the remaining wall thickness in a large structure and significantly improves the reliability and effectiveness of ultrasonic inspection.

The feedback from conference organizers and participating delegates was very positive. The effort and time that go into preparing these papers highlight the commitment of Qatargas employees to realizing the company's vision and achieving the corporate goals.



J.V.D. Murty, Senior QA/QC Engineer of Inspection Division presenting his paper at 9th International Conference



Bouchebri & Benmoulay explaining their poster at LNG-15

# **4th Annual Engineering Forum**

"Qatargas is pleased to able to foster and connect skilled like-minded professionals working in a variety of sectors both public and private in this way" - Sheikh Ahmed Al-Thani, Chief Operating Officer – Engineering & Ventures

Qatargas held its fourth annual Engineering Forum at the Intercontinental Hotel in Doha on November 21.

The Forum which brings together engineering experts from Q-companies, academia and the private sector is an important opportunity to share latest developments, best practice activities underway in Qatar and meet professionals in the engineering field.

For this year's forum papers were

presented on a wide range of industry topics such as liquefied natural gas trains, environmental engineering practices, international engineering projects and advances in engineering education in the state of Qatar.

Sheikh Ahmed Al-Thani, Chief Operating Officer – Engineering & Ventures said; "We are pleased with the wide variety of papers and participants in this year's event. In its fourth year the event is going from strength to strength. Qatargas is pleased to able to foster and connect skilled like-minded professionals working in a variety of sectors both public and private in this way. We believe that the support and development of engineering expertise is vital to our country's future success."

Qatargas also sponsors a Chair of Engineering at the University of Qatar and is a founding member of the Qatar University Gas Processing Centre."



### Qatargas takes part in Qatar's first National Career Fair



The Qatar Career Fair was held under the patronage of H.H The Heir Apparent Sh. Tamim Bin Hamad Al-Thani from 19-21 November 2007.

The event was organized by Qatar Foundation, Qatar University and Qatar Petroleum and saw one hundred and four leading Qatari organizations exhibit.

Qatargas participated in the fair and highlighted the career opportunities in

Qatargas and the Liquefied Natural Gas (LNG) sector.

Chief Executive Officer & Chairman, Mr. Faisal Al-Suwaidi attended the opening ceremony along with members of the management leadership team and was quoted as saying:

"I am personally committed to the growth and development of every individual that joins Qatargas. We believe that people are the foundation for our success and critical to our future. I would encourage all Qatari graduates to consider a career at Qatargas and help us build the future of our country."

Over 12000 visitors attended the fair over the three days and Qatargas was visited by students from high school level to university. Personnel from the main disciplines of the company provided

"I am personally committed to the growth and development of every individual that joins Qatargas. We believe that people are the foundation for our success and critical to our future"

- Faisal Al-Suwaidi, Qatargas Chairman & CEO

#### "We found the Career Fair to be a very valuable tool for us in our Qatarization research programs"

- Aida Al-Shahri, Qatargas Human Resources Manager

expertise at the booth with HR team members offering advise and information on positions available in fields such as Information Technology (IT), Engineering, Finance and Marketing.

Students were able to hear short presentations on these fields and specifically on potential responsibilities of these positions.

Over 2000 CV's were received at the Qatargas booth and requests for more information on career opportunities within the Qatargas family. Commenting on the fair Human Resources Manager Mrs. Aida Al-Shahri said "We found the Career Fair to be a very valuable tool for us in our Qatarization research programs. We already have a nationals' Individual Development program which is an intense and closely monitored program designed to achieve our vision for Qatarization for both graduates and trainees."

The Career Fair forum offered a unique platform for us to meet with students from high school to university levels, both male and female and gauge a better understanding of their concerns and aspirations. This allows us to better tailor our programs to their needs and gives them insight into the Qatargas family.

The 2000 CV's received are being categorized by the Human Resources department and who will engage with the potential recruits over opportunities available.

For more information about the career fair. See. www.qatarcareerfair.com.qa



# The 6th Qatar Cup Invitational Golf

Out of the 29 players who participated, Mr. Masanori Kataoka, General Manager, Office of Fossil Fuel, Kansai Electric Power Company emerged as the winner with a net score of 72.4. Mr. Kataoka received the champion's trophy from Mr. Faisal Al-Suwaidi, Chairman and Chief Executive Officer of Qatargas.

Mr. Kumaki of Marubeni and Mr. Hirota of Kansai Electric were the first and second runner-ups respectively. Mr. Kokubu, Marubeni, received the best gross prize with a score of 79.



Mr. Al-Suwaidi presenting the trophy to Mr. Kataoka



Group photo of the players

### Qatargas tees off 9th Qatargas Golf Open

Over the weekend of the 23rd and 24th November the 9th Qatargas Golf Open was held at the Doha Golf Club's championship course.

Participants in the tournament included Qatargas personnel; representatives from the shareholding companies, industry associates as well as members of the Doha Golf Club. The tournament format was stable-ford with a shot-gun start and combined scores over the two days with a special junior tournament held at the Academy Course.

Great weather welcomed the 1st day of the tournament with a morning group shotgun start at 07:15 and an afternoon start at 12:15. The same groups continued play the following day.

The juniors joined the Qatargas Golf Open on the Saturday afternoon on the Academy course for a 9-hole tournament. Over 30 junior players participated. The overall winning team for the juniors with a score of 33, were Thani Abdulla, Mikkel Mathiesen and Jamie Grant

A special prize-giving dinner was held



### November 23rd & 24th 2007

to conclude the tournament on the Saturday evening at the outdoor area of the Doha Golf club with attendance by Chief Executive Officer & Chairman Mr. Faisal Al-Suwaidi, and other senior management. Mr. Ghanim Al-Kuwari Chief Operating Officer for Administration gave the prizes out at the ceremony.

Prizes were given for a number of categories including skill-shot prizes.

Overall winner of the tournament was Chris Kelly with 73 points.

Best Qatargas employee score was

Anthony Cropper (Inspection Division of Qatargas) who won the traditional golf bag and trophy for Best Employee score. Anthony scored 69 points.

First place in the ladies category was Lynn Mitchell.

The Qatargas Golf Open, now in its 9th year, has proven to be a very popular tournament, the Doha Golf Club and Public Relations Manager of Qatargas and chairman of the QG Open committee received numerous applications to the tournament.



Overall winners 2007 with CEO and COO - Admin.

### SPORTING EVENT

### **2007 Winners**

Winners Name	Award
Jake Peate	Juniors Longest Putt Holed
Robin Azibert	Juniors Closest to the Pin
Cecille Krefting	Juniors Longest Drive
Faizal Mir	Juniors Most Accurate Drive
Toby Toon	3rd Place Juniors with a score of 34
Salman Al Khanji	3rd Place Juniors
Jake Peate	3rd Place Juniors
Christine Mathiessen	3rd Place Juniors
Donovan Liddicoat	2nd Place Juniors with a score of 34 (countback)
Husam Al Hashimy	2nd Place Juniors
Soud Al Marzogi	2nd Place Juniors
Mohd Tami Al Hajeri	2nd Place Juniors
Janie Grant	1st Place Juniors with a score of 33
Mikkel Mathiesen	1st Place Juniors
Thani Abdulla	1st Place Juniors
Bill Jordan	Morning Day 1 Longest Drive – Hole # 10
Mike French	Morning Day 1 Closest to the Pin Hole # 8
Christne Leppard	Morning Day 1 Ladies Longest Drive –Hole # 9
Lai Fong Mee	Morning Day 1 Ladies Closest to the Pin – Hole
	# 13
Clarke Lutton	Afternoon Day 1 Longest Drive – Hole # 10
Mubarak Al Kuwari	Afternoon Day 1 Closest to the Pin – Hole # 8
Ellen Dissevelt	Afternoon Day 1 Ladies Longest Drive – Hole # 9
Philippa Clancey	Afternoon Day 1 Ladies Closest to the Pin – Hole # 13
Ryan Storm	Morning Day 2 Longest Drive – Hole # 9
Nick Baker	Morning Day 2 Closest to the Pin – Hole # 17
Maria Sayers	Morning Day 2 Ladies Longest Drive – Hole # 10
Lat Krefting	Morning Day 2 Ladies Closest to the Pin – Hole # 8
Clarke Lutton	Afternoon Day 2 Longest Drive – Hole # 9
Siegfried Sariowan	Afternoon Day 2 Closest to the Pin – Hole # 17
Anne Laudick	Afternoon Day 2 Ladies Longest Drive – Hole # 10
Nicole Boulton	Afternoon Day 2 Ladies Closest to the Pin –
	Hole # 8
Tony Cropper	Best Qatargas Employee Score with 69 points
Allyson Ross	Runner-up Ladies Competition with 77 Points
Lynn Mitchell	First Place Ladies Competition with 78 points
Omar Elkhatib	Runner-up Men's C-Flight with 68 Points
Collin Dallas	First Place Men's C-Flight with 69 Points
Frank Musgrove	Runner-up Men's B-Flight with 72 Points
Chris Kelly	First Place Men's B-Flight with 73 Points
Paul Brits	Runner-up Men's A-Flight with 72 Points
Cameron Johnstone	First Place Men's A-Flight with 72 Points
	(on countback)
Chris Kelly	Overall Winner of this Year's Qatargas Open



### Photos of the 9th



QA

ATAF











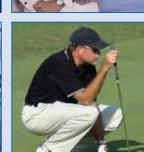




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CATARGAS

Buggies getting ready

Morning group shot

#### SPORTING EVENT

### **Qatargas Golf Open**



Afternoon group shot

Best Qatargas employee score

### Plant Maintenance in Middle East Conference

The 10th Plant Maintenance Conference was held from 26-28th November 2007 in Dubai, organized by World Refining Association. The paper on "LNG Mega Trains and Facing the Reliability" was presented at the conference.

Mr. Abdel Kader Attou, Maintenance Division Manager and Qadeer Ahmed, Reliability Engineer authored this paper. The paper mainly focused on existing and new trains and how Qatargas will face the reliability challenge. The paper was based on two parts; first part how Qatargas strategize the resources on the existing trains to improve the availability and reliability. The second part of the presentation covered the new technologies and the reliability challenges. The conclusions were based on the lessons learned from existing facilities and how to effectively utilize them to improve reliability. Also discussed was how the Meridium Asset Performance Management system, SAP and other available technologies will be utilized to face the future challenges.

Qatargas was honored to chair a session at the conference. Ahmed chaired this session on Health, Safety and Environment Regulation Updates representing Qatargas. The presentation was well received by the audience at the conference.



### Abdullah Al-Sulaiti appointed to SIGTTO Board of Directors

The Qatargas Shipping Manager, Mr. Abdullah Al-Sulaiti has been appointed to the board of directors of The Society of International Tanker and Terminal Operators (SIGTTO). Abdullah was appointed to the board at the SIGTTO AGM meeting in Houston on 8th November 2007.

Qatargas has been a member of SIGTTO since 1996, and now joins other industry leaders at the helm of the Society. This prestigious position places Qatargas at the forefront of developing and maintaining operational and safety standards in the liquefied gas industry.

Commenting on the appointment Abdullah said; "Given the importance of SIGTTO in our industry and its key role, I would say this is absolutely a great achievement not only for Qatargas but for the state of Qatar. Qatargas nomination to the board is a clear recognition of Qatargas' valuable contributions. We have been involved in a number of initiatives within SIGTTO over the past years and will continue to provide support and participate as an active member at a different level within SIGTTO."

Abdullah began his career with Qatargas in 1997 as Marine Engineer. From 1999 to 2003 he worked as Technical Coordinator and Technical Superintendent, in Qatargas Liaison office in Japan

From 2003 to 2006, he was part of the Qatar Ship Acquisition Team serving ultimately as the manager. During this period, Abdulla played a very important role in securing shipyard building slots and deliveries for the new generation large LNG



Abdullah Al-Sulaiti - Qatargas Shipping Manager

ships. He led a team that developed the long-term charter arrangements for eight conventional size LNG vessels as well as forty five large LNG vessels to support the requirements for five Qatar LNG joint venture companies.

In addition to managing and implementing the quality assurance and pre-qualification programs applied to prospective shipyards, ship owners and operators, he played a key role in Qatargas' commercial relationships with them. Abdulla also played a crucial role in negotiating commercial agreements on behalf of other entities within Qatar

#### **SIGTTO**

SIGTTO is a non profit making company, formed to promote high operating standards and best practices in gas tankers and terminals throughout the world.

SIGTTO was formed in 1979 and now has

163 full and associate members. Collectively, SIGTTO's membership represents nearly all the world's LNG businesses and more than half of the global liquefied petroleum gas (LPG) business.

It provides technical advice and support to its members and represents their collective interests in technical and operational matters.

The work of SIGTTO is a vital component to maintaining the extremely precious safety reputation of our industry, which is an intangible asset to all gas companies. Qatargas continues to support it through our participation and contribution. The appointment of Abdullah to the board is recognition that Qatargas is becoming a major player in the industry, and an acknowledgement of our reputation as a safe, efficient and reliable operator.

For Additional Information see the SIGTTO web site. www.sigtto.org

### The Qatargas 'Firewall' initiative

Qatargas started operations in 1996, with five shareholders and three LNG trains – Qatargas 1. Just over a decade later, Qatargas is on its way to becoming the world's largest producer and exporter of LNG when Qatargas 2 (Trains 4 and 5), Qatargas 3 (Train 6) and Qatargas 4 (Train 7) become operational.

The new expansion projects have brought on board new shareholders with different equity interests in the various projects. At the same time, some of these shareholders are also the buyers. It is therefore necessary that steps are taken to ensure that the organization operates in a way that is compliant with relevant competition law (anti-trust) and related regulations.

Keeping this in mind, "Project Firewall" was commissioned to ensure that Competitive and Commercially Sensitive Information (CCSI) is identified, appropriately defined and protected against unauthorized access. CCSI is information in any form (spoken, paper or electronic) that is relevant to a company's behaviour in the market. Within the Qatargas environment, CCSI includes information relating to pricing, diversions, royalties, purchasers, and marketing strategies.

A Rule Set outlining the restrictions that should be imposed on individuals in Qatargas based on their job function, parent company and joint venture was developed by consultants and legal advisors to drive this initiative.

As part of the project, processes that

relate to CCSI were mapped and control objectives associated with each CCSI category were identified. These control objectives were then used to identify a number of actions that, when implemented, are designed to enable Qatargas to establish the framework to comply with its Firewall Rules.

Qatargas has currently launched a programme to address the actions. This includes changes to the IT environment, such as the way users are granted access to existing IT systems and the introduction of new solutions that will enable employees to electronically store and transmit CCSI in a more secure way.

To ensure the proper implementation of the Firewall framework, a Compliance Department has been established within the Legal Department, which will be headed by a Compliance Manager. This Department will closely follow the proper implementation of the Firewall and provide continuous training to the company personnel dealing with CCSI.

The Firewall procedure and framework have been approved by the Boards of Directors of QG1, QG2, QG3, QG4, and Qatargas operating Company. The shareholders representatives have worked closely with Qatargas and the consultants Deloitte & Touche and Clifford Chance Law Firm.

The company management and the shareholders offered all the support to ensure that the company will operate in compliance will all the applicable laws and regulation in order to maintain its role as a leader in the LNG industry.



### Qatargas workers chills out to "Cool Rhythms"



Over 10,000 workers tapped their toes to the sounds of the Magic Fire band at the "Cool Rhythms" concert organized by Qatargas. The event held at the Asia City Recreational Complex, Ras Laffan on November 1 was a follow up to the Qatargas 'Beat the Heat' workers' concert held in June.

The multinational audience included Filipino, Indian, Nepalese and Middle Eastern expatriates, who have worked tirelessly to ensure a safe working environment on the Qatargas 3 and Qatargas 4 liquefied natural gas projects throughout the severe summer heat.

The show featured Indian and Filipino

musicians who rocked the hi-tech stage with the latest tunes. Besides music, the audience was also treated to snacks, T- shirts and prizes.

Qatargas 3&4 Onshore Project Manager, Jim Gardiner, thanked the organizing committee for their hard work in arranging a safe and successful event. Jim was pleased that this concert had brought joy to many workers and noted that it was a fitting recognition for the recent achievement of over 16 million man hours of work without a lost time incident by CTJV, GAMA, CCIC, NSH and all other subcontractors working on the Onshore construction project. Jim said: "This concert is solely for the benefit of our workers. It forms part of our Incident and Injury Free policy to ensure that we contribute to our workers' welfare and provide them with recreational activities that are essential for a healthy and enjoyable time while working on our project. I am happy to work with a team and in a project that dedicates its time, talents and resources to create an event like this."

Sudam Lama, one of the attendees the concert said: "It was great. It made me very happy, especially the Indian songs and the dancers. It's the first time in the two years I've been here that I have seen such a concert."

### In Case of Emergency Campaign (ICE)

In December 2007, Qatargas is set to launch another Qatar first safety initiative – the "In Case of Emergency" (ICE) campaign. This simple yet extremely useful program involves storing the telephone numbers of persons to be contacted in case of emergency in our mobile phones.

When the London bombing of 2005 happened, it was truly a disaster but after the tragic event, a second crisis was unfolding that we rarely think or hear about. This was while trying to notify the relatives of all the victims.

Notifying the next of kin or immediate family is not as easy as it sounds especially when there are hundreds of injured and thousands of concerned relatives all calling in to find out about their family and friends.

After that incident the British Government introduced the In Case of Emergency (ICE) campaign. This program was simple and would go a long way in helping Emergency Services in the future at accident scenes.

The program is simple. All you need to do is store the telephone

number of the person you would like to be contacted if you are involved in an accident. Simply store the number you want the emergency services to call in your mobile phone under ICE 1, a second number under ICE 2 and a third number under ICE 3.

At Qatargas the Safety, Environment and Quality Department recognised the value of this simple but effective program and decided to implement it at all its work locations and housing compounds in Qatar

The ICE committee invites everyone to join this initiative which will be launched in early December. When you join you will receive an ICE car sticker, wallet card, mobile phone sticker and a chance of winning great prizes.

Everyone who has a mobile phone should become an ICE member including school kids.

Once the campaign is launched, the ICE committee will approach the Qatari Government to launch the program nationally.

We hope that your ICE numbers will stay on ice never to be used; but it's always better to be prepared.



Safety - ICE Campaign team

